



Office of the President

PO Box 42049
Phoenix, Arizona 85080-2049
602-564-2050

www.triwest.com

Dear TriWest Healthcare Alliance Network Providers:

As our nation marks the passage of two decades since September 11, 2001, when nearly 3,000 people lost their lives to the attacks on the World Trade Center, the Pentagon, and hijacked airplanes, the memories of that fateful day are as sharp and painful as broken glass.

For those who put on the cloth of our nation in response to the terror that was perpetrated against us – maybe you were one of those heroes – or whose loved ones did, this day is especially poignant. We offer all of these individuals our blessings.

As a provider who cares for our nation's heroes, our Veterans, we offer you our deepest gratitude for your compassion and for the work you do day in and day out to make their lives better.

At TriWest, we are privileged to partner with you to support the health care needs of our nation's Veterans. As we continue our work as a company and as your partner, we double down on our commitment to ensure that our work honors the sacrifice of those we are privileged to serve... for they – and you -- deserve nothing but our very best!

We will never forget the events of that day or the lives lost on 9/11. Nor will we forget those who ran to the fire, who responded to the nation's call in time of need, and to those today who care for our Veterans.

On behalf of a grateful nation, thank you for caring for our nation's Veterans. We are thankful for you.

Sincerely,

A handwritten signature in black ink, appearing to read "David J. McIntyre, Jr.", written in a cursive style.

David J. McIntyre, Jr.
President & CEO
TriWest Healthcare Alliance